

Message

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**From:** Arroyo, Victoria [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=FDBEA93814E04FD7951B83D01BFD8F58-ARROYO, VIC]  
**Sent:** 2/25/2021 1:40:54 PM  
**To:** Torma, Tim [Torma.Tim@epa.gov]  
**Subject:** FW: on various data calls from OMB  
**Attachments:** EO Tracker.xlsx

As discussed

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**From:** Cassady, Alison <Cassady.Alison@epa.gov>  
**Sent:** Thursday, February 25, 2021 8:05 AM  
**To:** Arroyo, Victoria <Arroyo.Victoria@epa.gov>  
**Subject:** RE: on various data calls from OMB

I don't have a lead for each EO, as each EO includes numerous tasks with different lead offices. If Macara has a specific question about a specific task, please let me know.

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In the attached spreadsheet:

- Items shaded in blue are still open.
- Items in light gray are either completed or on the road to completion without my intervention. The ones with an X in the first column are complete.

Alison L. Cassady  
Deputy Chief of Staff for Policy  
U.S. Environmental Protection Agency  
Cell: (202) 941-6036

---

**From:** Arroyo, Victoria <Arroyo.Victoria@epa.gov>  
**Sent:** Thursday, February 25, 2021 7:31 AM  
**To:** Cassady, Alison <Cassady.Alison@epa.gov>  
**Subject:** RE: on various data calls from OMB

Thanks, Alison! This is helpful as my team's been focused on 60 days and reg agenda, etc. I see that there are two new EOs in my inbox overnight. (Assume you get those directly? I just forwarded the one re: supply chains for our folks who work on resilience and security). If you can please share a link to your tracker (I won't mess with it without asking first), that would be great please! We haven't updated ours since last month so that was prior to many EOs (and a lifetime ago).

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Thanks!

Vicki

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**Sent:** Wednesday, February 24, 2021 2:16 PM  
**To:** Arroyo, Victoria <[Arroyo.Victoria@epa.gov](mailto:Arroyo.Victoria@epa.gov)>  
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**Sent:** Monday, February 22, 2021 10:49 PM  
**To:** Arroyo, Victoria <[Arroyo.Victoria@epa.gov](mailto:Arroyo.Victoria@epa.gov)>  
**Cc:** Fine, Philip <[Fine.Philip@epa.gov](mailto:Fine.Philip@epa.gov)>; Torma, Tim <[Torma.Tim@epa.gov](mailto:Torma.Tim@epa.gov)>; Manibusan, Mary <[Manibusan.Mary@epa.gov](mailto:Manibusan.Mary@epa.gov)>; Curry, Bridgid <[Curry.Bridgid@epa.gov](mailto:Curry.Bridgid@epa.gov)>  
**Subject:** on various data calls from OMB

Vicki,

Just following up from our call this morning with a quick rundown of the plan for 3 OMB data calls that are in play right now. This for confirmation and awareness; no immediate action is required. We are working this at the staff level for at least the next few days.

1. **EO 13990 list for the climate advisor (the Alison Cassady list).** Raw material was sent out to today, with a request for programs and regions to review the 58 rules to verify that they: 1) will be completed in calendar year 2021, 2) are not OMB significant and 3) pursuant to Section (2)(a) – will revise or rescind previous

Administration actions. We've asked program office staff to get back to us by this Wednesday, and after some checking and clean up, that list would go to you for review before then going to the Climate Advisor.

2. **Unwinding Regulations (requested by Sharon Block, due to OMB March 3).** Draft list was sent out today to OAR, OW, OCSPP, OLEM, and ORD with nearly all the requested data already filled in. We asked program office staff to get back to us by this Friday, after getting policy level input, on the recommended path forward. This is the list of OMB significant actions from the previous Administration, and the path forward means do we recommend notice and comment revision or repeal, use of the Congressional Review Act, or some other variation on this theme. The attached spreadsheet is what we sent out on this earlier today.
3. **Regulatory Agenda Development.** On February 18 we sent a data call agency wide regarding the Regulatory Agenda, with a request to send entries, with policy level review, to us by March 5. The entire agenda is due to OMB March 17. The entries include an abstract and projected timeline (and other information) for essentially all Administrator signed rules that we expect to do over the next year (until April 2022; this is typically on the order of around 150 active rules). This will be the first public facing, formal set of EPA regulatory priorities and is targeted for release in April. This will also be the way to formally withdraw rules from the prior Administration where no further activity is planned. The time period between March 5 and March 17 is to allow for review by you and other politicals in the AO, in consultation with the AAs from the major media offices, about the contents of the agenda.

Bill

Message

**From:** Arroyo, Victoria [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=FDBEA93814E04FD7951B83D01BFD8F58-ARROYO, VIC]  
**Sent:** 7/1/2022 2:15:48 PM  
**To:** Lewis, Josh [Lewis.Josh@epa.gov]; Fine, Philip [Fine.Philip@epa.gov]; Arjun Puri [Ex. 6 / Personal Email]; Torma, Tim [Torma.Tim@epa.gov]  
**Subject:** FW: Too many IWGs/IPC's!  
**Attachments:** 2022-0216 NSC Committee Tracker.xlsx

More... Can you all please format this and show who is lead and staffing per Janet's request to have in an excel file in the next week or so please? Thanks!

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**From:** Cassady, Alison <Cassady.Alison@epa.gov>  
**Sent:** Friday, July 1, 2022 10:05 AM  
**To:** Arroyo, Victoria <Arroyo.Victoria@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>  
**Subject:** RE: Too many IWGs/IPC's!

IPC on Digital Assets (cryptocurrency)  
OSTP Pandemic Innovations Task Force (Built Environment Workgroup, focused on indoor air quality)  
CEQ PFAS IPC

Also, OHS tracks the attached related to NSC.

Alison L. Cassady  
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**From:** Arroyo, Victoria <Arroyo.Victoria@epa.gov>  
**Sent:** Thursday, June 30, 2022 7:07 PM  
**To:** Cassady, Alison <Cassady.Alison@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>  
**Subject:** Too many IWGs/IPC's!

Dear Janet, Alison and Dan – Ex. 5 / Deliberative Process

Ex. 5 / Deliberative Process

Vicki

Ex. 5 / Deliberative Process

ce

**Ex. 5 / Deliberative Process**

**Ex. 5 / Deliberative Process**

Message

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**From:** Scheraga, Joel [Scheraga.Joel@epa.gov]  
**Sent:** 2/28/2023 3:00:58 PM  
**To:** Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Bermudez, Navis (she/her/hers) [Bermudez.Navis@epa.gov]  
**CC:** Lewis, Josh [Lewis.Josh@epa.gov]; Torma, Tim [Torma.Tim@epa.gov]; Puri, Arjun [Puri.Arjun@epa.gov]  
**Subject:** FW: DUE COB MARCH 3: Review of OSTP Climate Services Report for EPA approval  
**Attachments:** FTAC\_Report\_Draft\_02272023\_Clean.docx; FTAC Climate Services Report Summary 28 Feb.docx

**Importance:** High

Vicki and Navis,

I just received this draft Climate Services Report from Andy Miller (ORD). It was produced by OSTP/NOAA/FEMA. I'm writing to immediately alert you that we received it and get your guidance on how best to handle the recommendation from ORD that EPA approve the report.

Ex. 5 Deliberative Process (DP)

Andy just sent a copy of the draft report. As you'll see in his email, **final comments and sign off are due to OSTP by Friday!** To his credit, Andy has already reviewed the report and provided a document outlining ORD's concerns and recommendations about how to proceed – including a recommendation for EPA to approve the report.

I wanted to immediately check in with you to see what approach you would like OP to take with the review of this report?

Joel

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**From:** Miller, Andy <Miller.Andy@epa.gov>  
**Sent:** Tuesday, February 28, 2023 9:28 AM  
**To:** Frey, Christopher <Frey.Christopher@epa.gov>; Schafer, Zach <Schafer.Zach@epa.gov>; Scheraga, Joel <Scheraga.Joel@epa.gov>; Lie, Sharyn <Lie.Sharyn@epa.gov>  
**Cc:** Paul, Sean <paul.sean@epa.gov>; Hubbell, Bryan <Hubbell.Bryan@epa.gov>; Weaver, Chris <Weaver.Chris@epa.gov>; Skane, Elizabeth (she/her/hers) <Skane.Elizabeth@epa.gov>; Santell, Stephanie <Santell.Stephanie@epa.gov>; Martinich, Jeremy <Martinich.Jeremy@epa.gov>; Mathur, Rohit <Mathur.Rohit@epa.gov>  
**Subject:** DUE COB MARCH 3: Review of OSTP Climate Services Report for EPA approval  
**Importance:** High

Hi all. Attached is the final draft of the OSTP/NOAA/FEMA report on climate services, with **comments and sign-off due to OSTP COB March 3.**

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

I have also attached a summary of the key points of importance to EPA. Despite considerable remaining concerns, I have these recommendations:

a.

b.

c.

**Ex. 5 Deliberative Process (DP)**

Please let me know if you would like additional information.

Andy

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C.A. (Andy) Miller  
Center for Public Health and Environmental Assessment  
US EPA Office of Research and Development  
Research Triangle Park, NC  
[Miller.andy@epa.gov](mailto:Miller.andy@epa.gov)  
(919) 699-3072

**From:** Wooden-Aguilar, Helena [Wooden-Aguilar.Helena@epa.gov]  
**Sent:** 1/27/2021 4:35:21 PM  
**To:** Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Fine, Philip [Fine.Philip@epa.gov]  
**CC:** Torma, Tim [Torma.Tim@epa.gov]; Wooden-Aguilar, Helena [Wooden-Aguilar.Helena@epa.gov]; Cortes, Emilio [Cortes.Emilio@epa.gov]  
**Subject:** Factsheet on climate eo

# FACT SHEET: PRESIDENT BIDEN TAKES EXECUTIVE ACTIONS TO TACKLE THE CLIMATE CRISIS AT HOME AND ABROAD, CREATE JOBS, AND RESTORE SCIENTIFIC INTEGRITY ACROSS FEDERAL GOVERNMENT

January 27, 2021 • Statements and Releases

*Biden-Harris Administration Commits on Climate Change – Creating Jobs, Building Infrastructure, and Delivering Environmental Justice*

Today, President Biden will take executive action to tackle the climate crisis at home and abroad while creating good-paying union jobs and equitable clean energy future, building modern and sustainable infrastructure, restoring scientific integrity and evidence-based policymaking across the federal government, and re-establishing the President's Council of Advisors on Science and Technology.

These Executive Orders follow through on President Biden's promise to take aggressive action to tackle climate change and build on the executive actions that the President took on his first day in office, including rejoining the Paris Agreement and immediate review of harmful rollbacks of standards that protect our air, water, and communities.

President Biden set ambitious goals that will ensure America and the world can meet the urgent demands of the climate crisis, while empowering American workers and businesses to lead a clean energy revolution that achieves a carbon pollution-free power sector by 2035 and puts the United States on an irreversible path to a net-zero economy by 2050. Today's actions advance those goals and ensure that we are tapping into the talent, grit, and innovation of American workers, revitalizing the U.S. energy sector, conserving our natural resources and leveraging them to help drive our nation toward a clean energy future, creating well-paying jobs with the opportunity to join a union, and delivering justice for communities who have been subjected to environmental harm.

President Biden will also sign an important Presidential Memorandum on scientific integrity to send a clear message that the Biden-Harris Administration will protect scientists from political interference and ensure they can think, research, and speak freely to provide valuable information and insights to the American people. Additionally, and in line with the scientific-integrity memorandum's charge to reestablish scientific advisory committees, President Biden will sign an Executive Order re-establishing the President's Council of Advisors on Science and Technology.

## TACKLING THE CLIMATE CRISIS AT HOME AND ABROAD EXECUTIVE ORDER

Today's Executive Order takes bold steps to combat the climate crisis both at home and throughout the world. In signing this Executive Order, President Biden has directed his Administration to:

### Center the Climate Crisis in U.S. Foreign Policy and National Security Considerations

- The order clearly establishes climate considerations as an essential element of U.S. foreign policy and national security.
- The order affirms that, in implementing – and building on – the Paris Agreement's objectives, the United States will exercise its leadership to promote a significant increase in global ambition. It makes clear that both significant short-term global emission reductions and net zero global emissions by mid-century – or before – are required to avoid setting the world on a dangerous, potentially catastrophic, climate trajectory.
- The order reaffirms that the President will host a Leaders' Climate Summit on Earth Day, April 22, 2021; that the United States will reconvene the Major Economies Forum; that, to underscore the administration's commitment to elevating climate in U.S. foreign policy, the President has created a new position, the Special Presidential Envoy for Climate, which will have a seat on the National Security Council, and that it will be a U.S. priority to press for enhanced climate ambition and integration of climate considerations across a wide range of international fora.
- The order also kicks off the process of developing the United States' "nationally determined contribution" – our emission reduction target – under the Paris Agreement, as well as a climate finance plan.
- Among numerous other steps aimed at prioritizing climate in U.S. foreign policy and national security, the order directs the Director of National Intelligence to prepare a National Intelligence Estimate on the security implications of climate change, the State Department to prepare a transmittal package to the Senate for the Kigali Amendment to the Montreal Protocol, and all agencies to develop strategies for integrating climate considerations into their international work.

## Take a Whole-of-Government Approach to the Climate Crisis

- The order formally establishes the White House Office of Domestic Climate Policy – led by the first-ever National Climate Advisor and Deputy National Climate Advisor – creating a central office in the White House that is charged with coordinating and implementing the President’s domestic climate agenda.
- The order establishes the National Climate Task Force, assembling leaders from across 21 federal agencies and departments to enable a whole-of-government approach to combatting the climate crisis.

## Leverage the Federal Government’s Footprint and Buying Power to Lead by Example

- Consistent with the goals of the President’s Build Back Better jobs and economic recovery plan, of which his clean energy jobs plan is a central pillar, the order directs the federal agencies to procure carbon pollution-free electricity and clean, zero-emission vehicles to create good-paying, union jobs and stimulate clean energy industries.
- In addition, the order requires those purchases be Made in America, following President Biden’s Buy American executive order. The order also directs agencies to apply and strictly enforce the prevailing wage and benefit guidelines of the Davis Bacon and other acts and encourage Project Labor Agreements. These actions reaffirm that agencies should work to ensure that any jobs created with funds to address the climate crisis are good jobs with a choice to join a union.
- The order directs each federal agency to develop a plan to increase the resilience of its facilities and operations to the impacts of climate change and directs relevant agencies to report on ways to expand and improve climate forecast capabilities – helping facilitate public access to climate related information and assisting governments, communities, and businesses in preparing for and adapting to the impacts of climate change.
- The order directs the Secretary of the Interior to pause on entering into new oil and natural gas leases on public lands or offshore waters to the extent possible, launch a rigorous review of all existing leasing and permitting practices related to fossil fuel development on public lands and waters, and identify steps that can be taken to double renewable energy production from offshore wind by 2030. The order does not restrict energy activities on lands that the United States holds in trust for Tribes. The Secretary of the Interior will continue to consult with Tribes regarding the development and management of renewable and conventional energy resources, in conformance with the U.S. government’s trust responsibilities.
- The order directs federal agencies to eliminate fossil fuel subsidies as consistent with applicable law and identify new opportunities to spur innovation, commercialization, and deployment of clean energy technologies and infrastructure.

## Rebuild Our Infrastructure for a Sustainable Economy

- The order catalyzes the creation of jobs in construction, manufacturing, engineering and the skilled-trades by directing steps to ensure that every federal infrastructure investment reduces climate pollution and that steps are taken to accelerate clean energy and transmission projects under federal siting and permitting processes in an environmentally sustainable manner.

## Advance Conservation, Agriculture, and Reforestation

- The order commits to the goal of conserving at least 30 percent of our lands and oceans by 2030 and launches a process for stakeholder engagement from agricultural and forest landowners, fishermen, Tribes, States, Territories, local officials, and others to identify strategies that will result in broad participation.
- The order also calls for the establishment of a Civilian Climate Corps Initiative to put a new generation of Americans to work conserving and restoring public lands and waters, increasing reforestation, increasing carbon sequestration in the agricultural sector, protecting biodiversity, improving access to recreation, and addressing the changing climate.
- The order directs the Secretary of Agriculture to collect input from farmers, ranchers, and other stakeholders on how to use federal programs to encourage adoption of climate-smart agricultural practices that produce verifiable carbon reductions and sequestrations and create new sources of income and jobs for rural Americans.

## Revitalize Energy Communities

- The order establishes an Interagency Working Group on Coal and Power Plant Communities and Economic Revitalization, to be co-chaired by the National Climate Advisor and the Director of the National Economic Council, and directs federal agencies to coordinate investments and other efforts to assist coal, oil and natural gas, and power plant communities.
- The order tasks the new Interagency Working Group to advance projects that reduce emissions of toxic substances and greenhouse gases from existing and abandoned infrastructure and that prevent environmental damage that harms communities and poses a risk to public health and safety – such as projects to reduce methane emissions, oil and brine leaks, and other environmental harms from tens of thousands of former mining and well sites.
- In addition, the new Interagency Working Group is also directed to explore efforts to turn properties idled in these communities, like brownfields, into new hubs for the growth of our economy.

## Secure Environmental Justice and Spur Economic Opportunity

- The order formalizes President Biden's commitment to make environmental justice a part of the mission of every agency by directing federal agencies to develop programs, policies, and activities to address the disproportionate health, environmental, economic, and climate impacts on disadvantaged communities.
- The order establishes a White House Environmental Justice Interagency Council and a White House Environmental Justice Advisory Council to prioritize environmental justice and ensure a whole-of-government approach to addressing current and historical environmental injustices, including strengthening environmental justice monitoring and enforcement through new or strengthened offices at the Environmental Protection Agency, Department of Justice, and Department of Health and Human Services. The new bodies are also tasked with advising on ways to update Executive Order 12898 of February 11, 1994.
- The order creates a government-wide Justice40 Initiative with the goal of delivering 40 percent of the overall benefits of relevant federal investments to disadvantaged communities and tracks performance toward that goal through the establishment of an Environmental Justice Scorecard.
- The order initiates the development of a Climate and Environmental Justice Screening Tool, building off EPA's EJSCREEN, to identify disadvantaged communities, support the Justice40 Initiative, and inform equitable decision making across the federal government

## SCIENTIFIC INTEGRITY PRESIDENTIAL MEMORANDUM

The Presidential Memorandum on Scientific Integrity and Evidence-Based Policymaking directs agencies to make evidence-based decisions guided by the best available science and data. Scientific and technological information, data, and evidence are central to the development and iterative improvement of sound policies, and to the delivery of effective and equitable programs. Improper political interference in the scientific process, with the work of scientists, and in the communication of scientific facts undermines the welfare of the nation, contributes to systemic inequities and injustices, and violates the public trust.

The memorandum charges the Director of the Office of Science and Technology Policy (OSTP) with the responsibility for ensuring scientific integrity across federal agencies. The OSTP Director is directed to review the effectiveness of agency scientific-integrity policies and assess agency scientific-integrity policies and practices going forward.

In addition, agencies that oversee, direct, or fund research are tasked with designating a senior agency employee as Chief Science Officer to ensure agency research programs are scientifically and technologically well founded and

conducted with integrity. Because science, facts, and evidence are vital to addressing policy and programmatic issues across the Federal Government, all agencies – not just those that fund, conduct, or oversee scientific research –must designate a senior career employee as the agency’s Scientific Integrity Official to oversee implementation and iterative improvement of scientific-integrity policies and processes.

## EXECUTIVE ORDER ESTABLISHING THE PRESIDENT’S COUNCIL OF ADVISORS ON SCIENCE AND TECHNOLOGY

Leaders across the Biden-Harris Administration, including the President himself and his senior advisors in the Executive Office of the President, will seek input, advice, and the best-available science, data, and scientific and technological information from scientists, engineers, and other experts in science, technology, and innovation.

To that end, and in alignment with the scientific-integrity memorandum’s charge to reestablish scientific and technological advisory committees, this order re-establishes the President’s Council of Advisors on Science and Technology (PCAST). The PCAST– co-chaired by the President’s Science Advisor – will advise the President on policy that affects science, technology, and innovation. The Council will also advise the President on scientific and technical information that is needed to inform public policy relating to the economy, worker empowerment, education, energy, environment, public health, national and homeland security, racial equity, and other topics.

###

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Deputy Associate Administrator  
Office of Policy  
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202-564-0792 (Work)  
202-302-6846 (Cell)  
[wooden-aguilar.helena@epa.gov](mailto:wooden-aguilar.helena@epa.gov)

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Just following up from our call this morning with a quick rundown of the plan for 3 OMB data calls that are in play right now. This for confirmation and awareness; no immediate action is required. We are working this at the staff level for at least the next few days.

1. **EO 13990 list for the climate advisor (the Alison Cassady list).** Raw material was sent out to today, with a request for programs and regions to review the 58 rules to verify that they: 1) will be completed in calendar year 2021, 2) are not OMB significant and 3) pursuant to Section (2)(a) – will revise or rescind previous Administration actions. We've asked program office staff to get back to us by this Wednesday, and after some checking and clean up, that list would go to you for review before then going to the Climate Advisor.
2. **Unwinding Regulations (requested by Sharon Block, due to OMB March 3).** Draft list was sent out today to OAR, OW, OCSPP, OLEM, and ORD with nearly all the requested data already filled in. We asked program office staff to get back to us by this Friday, after getting policy level input, on the recommended path forward. This is the list of OMB significant actions from the previous Administration, and the path forward means do we

recommend notice and comment revision or repeal, use of the Congressional Review Act, or some other variation on this theme. The attached spreadsheet is what we sent out on this earlier today.

3. **Regulatory Agenda Development.** On February 18 we sent a data call agency wide regarding the Regulatory Agenda, with a request to send entries, with policy level review, to us by March 5. The entire agenda is due to OMB March 17. The entries include an abstract and projected timeline (and other information) for essentially all Administrator signed rules that we expect to do over the next year (until April 2022; this is typically on the order of around 150 active rules). This will be the first public facing, formal set of EPA regulatory priorities and is targeted for release in April. This will also be the way to formally withdraw rules from the prior Administration where no further activity is planned. The time period between March 5 and March 17 is to allow for review by you and other politicals in the AO, in consultation with the AAs from the major media offices, about the contents of the agenda.

Bill

Message

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**From:** Torma, Tim [Torma.Tim@epa.gov]  
**Sent:** 2/26/2021 2:35:37 PM  
**To:** Arroyo, Victoria [Arroyo.Victoria@epa.gov]  
**Subject:** Talking points on EO 14008: Tackling the Climate Crisis at Home and Abroad

Here's a draft from Sectors. I will refine for you for Tuesday, but this may be helpful for the 9:45 call.

**EO 14008: Tackling the Climate Crisis at Home and Abroad**

# **Ex. 5 / Deliberative Process**

Tim Torma, Acting Chief of Staff  
Office of Policy  
U.S. Environmental Protection Agency  
Office: 202-566-2864  
Cell: **Ex. 6**

Message

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**From:** Cassidy, Alison [Cassady.Alison@epa.gov]  
**Sent:** 7/1/2022 2:04:30 PM  
**To:** Arroyo, Victoria [Arroyo.Victoria@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]  
**Subject:** RE: Too many IWGs/IPC's!  
**Attachments:** 2022-0216 NSC Committee Tracker.xlsx

IPC on Digital Assets (cryptocurrency)  
OSTP Pandemic Innovations Task Force (Built Environment Workgroup, focused on indoor air quality)  
CEQ PFAS IPC

Also, OHS tracks the attached related to NSC.

Alison L. Cassidy  
Deputy Chief of Staff for Policy  
U.S. Environmental Protection Agency  
Cell: (202) 941-6036

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**From:** Arroyo, Victoria <Arroyo.Victoria@epa.gov>  
**Sent:** Thursday, June 30, 2022 7:07 PM  
**To:** Cassidy, Alison <Cassady.Alison@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>  
**Subject:** Too many IWGs/IPC's!

Ex. 5 / Deliberative Process

Ex. 5 / Deliberative Process

**Ex. 5 / Deliberative Process**

**Ex. 5 / Deliberative Process**

Message

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**From:** Von Lehe, Arthur [VonLehe.Arthur@epa.gov]  
**Sent:** 3/2/2023 6:54:04 PM  
**To:** Vello, Kathleen [Vello.Kathleen@epa.gov]  
**CC:** Curry, Bridgid [Curry.Bridgid@epa.gov]  
**Subject:** Resilient Rules Draft Strategy.docx  
**Attachments:** Resilient Rules Draft Strategy.docx

Kathleen,

Thanks for taking notes – you might want to reference this document and could even just write notes directly in here which would be really helpful if that makes sense to you.

Thank you!

Art

Message

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**From:** Lamson, Amy [Lamson.Amy@epa.gov]  
**Sent:** 1/28/2021 8:42:08 PM  
**To:** OP-ORPM Managers [OP-ORPM-Managers@epa.gov]; OP-ORPM-PRAD [OPORPMPRAD@epa.gov]  
**Subject:** Wednesday's Presidential Actions  
**Attachments:** Memo on Scientific Integrity.docx; EO Council of Advisors on Science and Technology.docx; Executive Order on Tackling the Climate Crisis at Home and Abroad.docx

As I mentioned yesterday, the President issued 2 Executive Orders and 1 Memo on Wednesday that affect EPA. The climate E.O. was the only one to explicitly mention EPA, but less than I would have expected. Because it includes a lot of directives for a whole of government approach to the climate crisis and EJ, the summary is necessarily lengthy. See attached summaries with tremendous thanks to Mel and Brett.

[Memorandum on Restoring Trust in Government Through Scientific Integrity and Evidence-Based Policymaking](#)

[Executive Order on the President's Council of Advisors on Science and Technology](#)

[Executive Order on Tackling the Climate Crisis at Home and Abroad](#)

Please let me know anyone has any questions.

Amy Lamson  
Policy and Regulatory Analysis Division, Office of Policy  
U.S. EPA  
202-564-3949

[ [HYPERLINK "https://www.whitehouse.gov/briefing-room/presidential-actions/2021/01/27/memorandum-on-restoring-trust-in-government-through-scientific-integrity-and-evidence-based-policymaking/"](https://www.whitehouse.gov/briefing-room/presidential-actions/2021/01/27/memorandum-on-restoring-trust-in-government-through-scientific-integrity-and-evidence-based-policymaking/) ]

**Policy:** protect scientists from political interference; reestablish scientific advisory committees; supports EO re-establishing the President's Council of Advisors on Science and Technology; reaffirms and builds on the 2009 Presidential Memo on Scientific Integrity and 2010 OSTP Memo.

- **Scientific Integrity (SI) Task Force**

- National Science and Technology Council (NSTC) will review agency SI policies developed since the 2009 Presidential SI Memo
- TBD (120 days after appoint members), issue report to ensure SI policies: 1) prevent improper political interference; 2) prevent suppression or distortion of science and technology (S&T); 3) support scientists and researchers of all genders, races, ethnicities, and backgrounds; and 3) advance the equitable delivery of programs
  - report instances where SI policies have not been followed or enforced, including in advisory committees, boards, etc.
  - identify effective SI practices and policies
  - gather input from stakeholders and the public regarding SI practices
- TBD (120 days post-publication of Task Force's initial 120-day review), regular assessment and improvement framework report of agency SI policies and practices

- **All Agencies:**

- **By March 28, 2021** (60 days), review and update website content that is inconsistent with this memo
- **By April 27, 2021** (90 days)
  - Review needs for science advisory committees
  - Assess which advisory committees should be re-chartered or recreated
  - Review committee membership to reflect the diversity of America, provide well-rounded and expert advice, and select based on their S&T expertise and integrity
  - Provide recommendations to OSTP and OMB on advisory committees that should be re-chartered or recreated; which committees should be prioritized for membership appointments; and which agency policies, processes, or practices should be updated
- **By May 27, 2021** (120 days) designate a "Chief Science Officer"
  - **Expediently**, designate a senior career employee as the "Scientific Integrity Official" who reports to the Chief Science Officer
- **By November 23, 2021** (300 days), update any agency resources published since 2017 that are inconsistent with this memo
- **TBD** (within 180 days of the publication of the Task Force's SI review report), submit an updated SI policy to OSTP
- **Expediently** review and update any agency resources issued or published since 2017 that prevent the best available science and data from informing the agency's evidence-based development and equitable delivery of policies and programs
- Establish and enforce SI policies that ban improper political interference
- Ensure all S&T activities are conducted consistent with the 2009 Presidential Memo and 2010 OSTP Memo
- Provide OSTP any information needed

- Publish the SI policy on the agency's website and social media channels
- Develop and publish SI policy implementation procedures including how allegations and dispute resolutions are handled
- Educate employees/contractors on their rights and responsibilities related to SI
- Publish an annual investigations and appeals report on the agency's website
- Ensure that the SI policies work with evidence-building plans
- Evaluation Officer, the Chief Data Officer, and senior statistical official: incorporate SI principles into agencies' data governance and evaluation approaches.
  - Chief Data Officers Council: establish government-wide best practices and, with the Evaluation Officer Council, identify recommendations for agencies.
- Expand open and secure access to Federal data for Federal, State, local, Tribal, or territorial government programs and mandates:
  - Make data available by default in a machine-readable format and protect privacy and confidential or classified information
  - Publish an agency data plan that provides a consistent framework for data stewardship, use, and access
  - Follow the mandates of the Information Quality Act (IQA)
  - Where possible, provide data to support environmental justice needs
- **OSTP:** ensure the highest level of SI in all aspects of the executive branch
  - convene and confer with agencies, EOP, OMB
  - publish the SI Task Force's review findings and framework report
  - notify agencies of any SI deficiencies and collaborate with agencies to correct
  - publish information on scientific integrity including links to agencies' SI policies and the SI biennial report
  - convene agency Chief Science Officers and Scientific Integrity Officials to discuss and expand SI policies and practices
- **OMB**
  - May 27, 2021 (120 days), issue guidance to improve agencies' evidence-building plans and annual evaluation plans
  - Review, update, and reissue IQA guidance to agencies

*Link to full text:*

[ HYPERLINK "<https://www.whitehouse.gov/briefing-room/presidential-actions/2021/01/27/memorandum-on-restoring-trust-in-government-through-scientific-integrity-and-evidence-based-policy-making/>" ]

[ [HYPERLINK "https://www.whitehouse.gov/briefing-room/presidential-actions/2021/01/27/executive-order-on-presidents-council-of-advisors-on-science-and-technology/"](https://www.whitehouse.gov/briefing-room/presidential-actions/2021/01/27/executive-order-on-presidents-council-of-advisors-on-science-and-technology/) ]

**Policy:** Seek the best available scientific and technological information and advice per the Presidential Memorandum on Scientific Integrity of January 27, 2021

- Establishes the President’s Council of Advisors on Science and Technology (PCAST)
  - Membership: up to 26 members
    - Co-Chair: Assistant to the President for Science and Technology (“Science Advisor”)
    - Chief Technology Officer
    - Non-Federal Individuals and representatives appointed by the President
  - Advise on policy affecting science, technology, and innovation involving scientific and technological information relating to the economy, worker empowerment, education, energy, the **environment**, public health, national and homeland security, racial equity, and other topics
  - Respond to Presidential or Science Advisor consultation requests
  - Solicit information and ideas from a broad range of stakeholders
  - Serve as the President’s Innovation and Technology Advisory Committee and the National Nanotechnology Advisory Panel
  - Termination 2 years from the date of this order unless extended by the President
- **All Agencies:** provide PCAST with information on scientific and technological matters as requested
- Science Advisor may request security clearance and access determinations
- DOE: Provide funding and administrative and technical support for PCAST
- Revokes EO 13895 (President’s Council of Advisors on Science and Technology)

*Link to full text:*

[ [HYPERLINK "https://www.whitehouse.gov/briefing-room/presidential-actions/2021/01/27/executive-order-on-presidents-council-of-advisors-on-science-and-technology/"](https://www.whitehouse.gov/briefing-room/presidential-actions/2021/01/27/executive-order-on-presidents-council-of-advisors-on-science-and-technology/) ]

[ [HYPERLINK "https://www.whitehouse.gov/briefing-room/presidential-actions/2021/01/27/executive-order-on-tackling-the-climate-crisis-at-home-and-abroad/"](https://www.whitehouse.gov/briefing-room/presidential-actions/2021/01/27/executive-order-on-tackling-the-climate-crisis-at-home-and-abroad/) ]  
1/27/2021

### *Considering Climate in foreign policy and national security*

The U.S.

- Will host Leaders' Climate Summit to contribute to COP26
- Will reconvene the Major Economies Forum on Energy and Climate
- Created position of the Special Presidential Envoy for Climate to advance U.S. climate diplomacy
- Will start developing the U.S. determined contribution under the Paris Agreement to submit before the Leaders' Climate Summit

Involving EPA:

- **Agencies that engage in extensive international work:** By **April 27, 2021** (90 days), develop strategies and plans to integrate climate considerations into agencies' international work
  - Assess climate impacts in strategies for particular countries/regions and on agency-managed infrastructure (e.g., embassies, military installations)
  - Assess how to manage such impacts or incorporate risk mitigation into installation plans
  - Assess how the agency's international work can help address the climate crisis
- DOD (with **EPA**, DOC/NOAA, CEQ, DNI, OSTP, NASA): By **May 27, 2021** (120 days) prepare an analysis of the security implications of climate change that can be incorporated into modeling, simulation, war-gaming, and other analyses

Other Specific Agencies:

- State, Treasury, Envoy for Climate (with USAID, DFC, Millennium Challenge, USTDA, OMB): By April 27, 2021 (90 days) lead development of and submit a climate finance plan to assist developing countries in reducing emissions, protecting critical ecosystems, building resilience against the impacts of climate change, and promoting the flow of capital toward climate-aligned investments and away from high-carbon investments
- Treasury: Participate in international management of climate-related financial risks and encourage international financial institutes to promote financing programs, economic stimulus packages, and debt relief initiatives consistent with the Paris Agreement
- Treasury, State, USAID, DFC: develop a plan to protect the Amazon rainforest and other critical ecosystems that serve as global carbon sinks, including through market-based mechanisms.
- State, Treasury, DOE: work with the Export-Import Bank, DFC to promote ending international financing of carbon-intensive fossil fuel-based energy while simultaneously advancing sustainable development and a green recovery
- DOE (with State, etc): identify steps to drive innovation and deployment of clean energy technologies
- State: By March 28 (60 days) seek Senate ratification of the Kigali Amendment to the Montreal Protocol on Substances that Deplete the Ozone Layer
- DNI: By May 27, 2021 (120 days), prepare and a National Intelligence Estimate on the national and economic security impacts of climate change
- DOD and the Joint Chiefs of Staff: consider the security implications of climate change in developing the National Defense Strategy, Defense Planning Guidance, Chairman's Risk Assessment, etc. and provide an annual update

- DHS: consider the implications of climate change in the Arctic, along our Nation's borders, and to National Critical Functions and provide an annual update
- Reinstates the Presidential Memorandum of September 21, 2016 (Climate Change and National Security)

### ***Whole of Government Approach***

- Establishes the White House Office of Domestic Climate Policy to coordinate the domestic policy-making process
  - Led by National Climate Advisor
  - **All agencies:** cooperate with the Climate Policy Office and provide such information, support, and assistance to the Climate Policy Office as it may request
- Establishes National Climate Task Force (NCTF) chaired by the National Climate Advisor
  - Membership: **EPA**, Treasury, DOD, DOJ, DOI, USDA, DOC, DOL, HHS, HUD, DOT, DOE, DHS, GSA, CEQ, OMB, OSTP, and various assistants to the President
  - Facilitate planning and implementation of key Federal actions to meet the policy
  - Prioritize action on climate change in policy-making and budget processes, in contracting and procurement, and in engagement with State, local, Tribal, and territorial governments; workers and communities; and leaders across all the sectors of economy

### ***Federal Procurement and Property Management***

#### **All Agencies (CEQ led):**

- By **April 27, 2021**, develop a plan to revitalize the Federal Government's sustainability efforts and use all procurement authorities to achieve or facilitate:
  - Carbon free electric utility sector by 2035
  - Clean and zero-emission vehicles for Federal, State, local, and Tribal government including USPS
  - Support and create union jobs
  - Recommend needed legislation
- Adhere to Made in America laws, E.O.s, and Davis Bacon Act procurement requirements
- Identify to OMB any subsidies for fossil fuels and ensure that they are minimized
- Identify to OMB opportunities for Federal funding to spur innovation, commercialization, and deployment of clean energy technologies and infrastructure

#### **Other Specific Agencies:**

- DOL: Update prevailing wage requirements
- CEQ: Assist the Federal Acquisition Regulatory Council in developing regulatory amendments to promote increased contractor attention on reduced carbon emission and Federal sustainability
- DOI: Consult with DOD, USDA, DOE, NOAA, CEQ, States, Tribes, etc
  - Review siting and permitting processes on public lands and in offshore waters to increase renewable energy production and double offshore wind by 2030
  - Pause new oil and natural gas leases on public lands or in offshore waters pending review of Federal oil and gas permitting and leasing practices
  - Consider whether to adjust royalties associated with coal, oil, and gas resources extracted from public lands and offshore waters to account for climate costs

- OMB: In FY 2022+ budgets, work with agencies to eliminate fossil fuel subsidies and prioritize federal funding to deploy clean energy technologies and infrastructure

### ***Climate Action Plans and Data and Information Products to Improve Adaptation and Increase Resilience***

#### **All agencies:**

- **By May 27, 2021** (120 days), submit a draft plan to bolster adaptation and increase resilience to the impacts of climate change on its facilities and operations
- Describe the agency's climate vulnerabilities and plan to use the power of procurement to increase the energy and water efficiency of Government installations, buildings, and facilities
- Consider using the purchasing power to drive innovation and seek to increase resilience against supply chain disruptions
- Make plans and annual progress reports public via agency website

#### **Other Specific Agencies:**

- Federal Chief Sustainability Officer, OMB: By February 26, 2021 (30 days) review agency adaption and resilience plans
- DOC/NOAA, DHA, FEMA, OSTP, etc: Provide a report to the NCTF on ways to expand and improve climate forecast capabilities and public information products for adaptation
- DOI, OMB via Federal Geographic Data Committee: Assess and provide a report to the NCTF on the potential development of a consolidated Federal geographic mapping service to increase public access to climate-related information

### ***Rebuilding Infrastructure***

- CEQ, OMB: Ensure that Federal infrastructure investment reduces climate pollution, require that Federal permitting decisions consider the effects of GHG emissions and climate change, review siting and permitting processes, and identify steps to accelerate clean energy deployment and transmission projects
- Agencies conducting infrastructure reviews: consult with State, local, and Tribal officials on timelines for decision-making given the complexities of proposed infrastructure projects

### ***Advancing Conservation***

- DOI and USDA:
  - By April 27 2021 (90 days) submit a strategy to create a Civilian Climate Corps Initiative
  - By April 27 2021 (90 days) work with NOAA and CEQ to recommend steps to conserve at least 30% of our lands and waters by 2030
  - Solicit input key stakeholders to encourage broad participation in the 30% goal
  - Propose guidelines for determining whether lands and waters qualify for conservation, and establish mechanisms to measure progress toward the 30% goal
- DOI: submit annual reports to the NCTF
- NOAA: By March 28, 2021 (60 days) begin to collect input from stakeholders on how to make fisheries and protected resources more resilient to climate change

### ***Revitalizing Energy Communities***

- Establish an Interagency Working Group on Coal and Power Plant Communities and Economic Revitalization (Interagency Working Group)
  - Co-chairs: National Climate Advisor, Assistant to the President on Economic Policy
  - Members: **EPA**; DOE, Treasury; DOI; USDA; DOC; DOL; HHS; DOT; DOE; Education; OMB; Domestic Policy Council; and Appalachian Regional Commission
  - DOE: House the Interagency Working Group and coordinate its work
  - Coordinate the identification and delivery of Federal resources to revitalize the economies of coal, oil and gas, and power plant communities
  - Develop strategies to implement the policy and for economic and social recovery;
  - Assess opportunities to ensure benefits and protections for coal & power plant workers
- By **March 28, 2021** (60 days), submit a report describing mechanisms to prioritize grantmaking, Federal loan programs, technical assistance, financing, procurement, or other existing programs to support and revitalize the economies of coal and power plant communities, and providing recommendations for action consistent with the goals of the Interagency Working Group.

### ***Securing Environmental Justice (EJ)***

- Amend E.O. 12898 to establish White House Environmental Justice Interagency Council (Interagency EJ Council)
  - Chair: CEQ
  - Members: **EPA**; DOD; AG; DOI; USDA; DOC; DOL; HHS; HUD; DOT; DOE; CEA; OMB; Federal Permitting Improvement Steering Council; OSTP; National Climate Advisor; the Assistant to the President for Domestic Policy; and the Assistant to the President for Economic Policy
  - By **May 27, 2021** (120 days), submit recommendations to further update E.O. 12898
  - Develop a strategy to address current and historic environmental injustice by consulting with the EJ Advisory Council and with local EJ leaders
  - Develop clear performance metrics to ensure accountability and publish an annual public performance scorecard on its implementation
  - Office of Administration in EOP: provide funding and administrative support for the council
  - DOL, DOT, and EPA: provide administrative support as necessary
- **EPA:**
  - Designate an official to be an Environmental Justice Officer, with the authority to represent the agency on the Interagency EJ Council and implement this order within the agency
  - House, fund and provide administrative support for the newly established White House Environmental Justice Advisory Council (EJ Advisory Council) to advise the Interagency EJ Council and CEQ
    - Members: appointed by the President and serve without compensation
  - OECA: strengthen enforcement of environmental violations with disproportionate impact on underserved communities
  - Create a community notification program to provide real-time data on current emissions, criteria pollutants, and toxins
- **DOJ:**

- Rename the ENRD to the Environmental Justice and Natural Resources Division
- Direct it to coordinate with **EPA/OECA** on a comprehensive EJ enforcement strategy to remedy systemic environmental violations and injury to natural resources
- Create an Office of Environmental Justice to ensure comprehensive attention to EJ and to coordinate EJ activities among DOJ and U.S. Attorneys' Offices nationwide

**EJ Advisory Council**, CEQ, OMB, National Climate Advisor:

- By **May 27, 2021** (120 days), recommend how certain Federal investments might be made toward a goal that 40% of the overall benefits flow to disadvantaged communities
- By **Jul 2021** (60 days after recommendations), identify applicable program investment funds based on the recommendations and consider interim investment guidance
- Focus on investments in the areas of clean energy and energy efficiency; clean transit; affordable and sustainable housing; training and workforce development; the remediation and reduction of legacy pollution; and the development of critical clean water infrastructure.
- Reflect existing authorities as well as recommendations on any legislation needed.
- Consult with affected disadvantaged communities

Other specific agencies

- CEQ: By July 2021, create a geospatial Climate and Economic Justice Screening Tool and annually publish interactive maps highlighting disadvantaged communities
- OMB, CEQ, U.S. Digital Service, etc: By February 2022, publish annual Environmental Justice Scorecard detailing agency EJ performance measures
- HHS:
  - Establish an Office of Climate Change and Health Equity
  - Establish an Interagency Working Group to Decrease Risk of Climate Change to Children, the Elderly, People with Disabilities, and the Vulnerable
  - Establish a biennial Health Care System Readiness Advisory Council
- OSTP, National Climate Advisor: By May 7, 2021 (100 days) publish a report identifying the climate strategies and technologies that will result in the most air and water quality improvements

*Link to Executive Order at [Whitehouse.gov](https://www.whitehouse.gov):*

[ HYPERLINK "<https://www.whitehouse.gov/briefing-room/presidential-actions/2021/01/27/executive-order-on-tackling-the-climate-crisis-at-home-and-abroad/>" ]

Message

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**From:** Efron, Brent [Efron.Brent@epa.gov]  
**Sent:** 10/21/2021 10:39:26 PM  
**To:** Fine, Philip [Fine.Philip@epa.gov]; Macedonia, Jennifer [Macedonia.Jennifer@epa.gov]  
**CC:** Torma, Tim [Torma.Tim@epa.gov]; Lewis, Josh [Lewis.Josh@epa.gov]  
**Subject:** FW: Climate Security IPC Material + Climate/National Security Docs  
**Attachments:** FW: Climate Security IPC; Fact Sheet: Prioritizing Climate in Foreign Policy and National Security; RE: Climate Security IPC Material + Climate/National Security Docs

Phil/Jennifer,

Tim were sent some information regarding the Climate Security IPC today. We did some digging but as far as we can tell this is our first time seeing anything on this IPC. Its possible OHS thought we were involved when we are not. Let us know if you would like me to follow up with OHS. We can also wait until Vicki is back.

**Brent Efron**

He/Him/His

Special Assistant

EPA Office of Policy

(202) 815-8884

[Efron.Brent@epa.gov](mailto:Efron.Brent@epa.gov)

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**From:** Tyree, Robin <Tyree.Robin@epa.gov>  
**Sent:** Thursday, October 21, 2021 1:39 PM  
**To:** Efron, Brent <Efron.Brent@epa.gov>; Torma, Tim <Torma.Tim@epa.gov>; Lewis, Josh <Lewis.Josh@epa.gov>; Dieu, Martin <Dieu.Martin@epa.gov>  
**Subject:** Climate Security IPC Material + Climate/National Security Docs

Hi

I hope you are well. Nothing needed, sharing for awareness the first email from Paul G. (OAR) on the Climate Security IPC and the second email containing climate/national Security docs from the Administration.

Take care,

Robin